

NNH 3350: HEALTH PROJECT MANAGEMENT

END OF SEMESTER EXAMINATION

INSTRUCTIONS:

Answer Question one and any other two questions

Question One [30 marks]

- a) State 5 project logic framework parameters (5 marks).
- b) Explain 3 roles of project managers (6 marks).
- c) Describe how a project manager may use the 80/20 principle in self-management (6 marks).
- d) Using examples, describe two major impacts of the absence of float/slack in project scheduling (8 marks).
- e) State 5 advantages of participatory project management (5 marks).

Question Two [20 marks]

An important role of project managers is to build and effectively manage project teams that are best suited to achieve project objectives

- a) Explain 3 considerations when building a project team (6 marks).
- b) Describe 3 differences between conventional and project teams (9 marks)
- c) Explain 2 strategies of ensuring staff performance appraisals capture both individual and team contributions to the project objectives (5 marks).

Question Three [20 marks]

Effective monitoring and evaluation systems of a healthcare project ensures stakeholders know the project status at any given time.

- a) State 2 differences between monitoring and evaluation (4 mark).
- b) Explain 4 importance of project monitoring and evaluation (8 marks)
- c) Explain 4 ways monitoring and evaluation results may be used to improve project management (8 marks).

Question Four [20 marks]

Attention should be paid to every step of the project cycle for its success.

- a) Explain 6 sequential phases of the project cycle (12 marks).
- b) Explain 4 challenges that may disrupt the project across the phases of the project (8 marks).